

**From:** [Neil Skill](#)  
**To:** [Melanie Kleyn](#)  
**Cc:** [Kate McGuinness](#)  
**Subject:** FW: WSU - next steps  
**Date:** Friday, 7 February 2020 8:14:00 AM

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Hi Mel

FYI in case Gaven mentions WSU Parramatta.

As mentioned, I met with Eric Napper and a group of WSU staff yesterday to explore the WSU Parramatta option. It was a fairly benign meeting, but WSU did express a desire to explore options for utilising some of the available space in a Parramatta building that houses their business school. s 47C

I'll keep you informed of Eric/Genevieve's response to my note below.

Kind regards

Neil

---

**From:** Neil Skill

**Sent:** Friday, 7 February 2020 8:09 AM

**To:** Eric Napper <Napper.Eric@abc.net.au>; Genevieve Hussey <Hussey.Genevieve@abc.net.au>

**Subject:** WSU - next steps

Hi Eric and Genevieve

Thanks for convening the meeting yesterday with WSU –

s 47C

Happy

to convene again and discuss further as appropriate.

Kind regards

Neil

ABC



Neil Skill  
Head, Property Division

P +61 s 47F

M +61

E [skill.neil@abc.net.au](mailto:skill.neil@abc.net.au)



We acknowledge Aboriginal and Torres Strait Islander peoples as the First Australians and Traditional Custodians of the lands where we live, learn and work.

**From:** [Neil Skill](#)  
**To:** [Melanie Kleyn](#); [Kate McGuinness](#)  
**Subject:** FW: ABC/WSU space requirements overview  
**Date:** Wednesday, 6 May 2020 6:50:00 PM  
**Attachments:** s 47(1)(b)

---

Hi Mel – FYI, Gavin is still keen on pursuing the Parramatta idea. I'll keep you appraised if things progress.  
Kind regards  
Neil



**Neil Skill**  
Head, Property  
P: +61 s 47F  
M: +61

---

We acknowledge Aboriginal and Torres Strait Islander peoples as the First Australians and Traditional Custodians of the lands where we live, learn and work.

---

**From:** Neil Skill  
**Sent:** Wednesday, 6 May 2020 6:49 PM  
**To:** Eric Napper <Napper.Eric@abc.net.au>; Genevieve Hussey <Hussey.Genevieve@abc.net.au>; Cate Davey <Davey.Catherine@abc.net.au>; Melanie Withnall <Withnall.Melanie@abc.net.au>; Chrissie Henebery <Henebery.Chrissie@abc.net.au>; Mark Davies <Davies.Mark@abc.net.au>; Luke Howlin <Howlin.Luke@abc.net.au>  
**Subject:** ABC/WSU space requirements overview

Hi  
As discussed this afternoon, please find attached an overview spreadsheet of the requirements for space in a Parramatta location.

s 47C

For info, I also attach the Parramatta overview I obtained in late February. On

s 47C

Kind regards  
Neil

**Neil Skill**  
Head, Property  
P: +61 s 47F  
M: +61

---

We acknowledge Aboriginal and Torres Strait Islander peoples as the First Australians and Traditional Custodians of the lands where we live, learn and work.

**From:** [Genevieve Hussey](#)  
**To:** [Gaven Morris](#)  
**Subject:** Re: WSU Parramatta  
**Date:** Monday, 25 May 2020 5:32:05 PM

---

Hi Gav,

s 47C

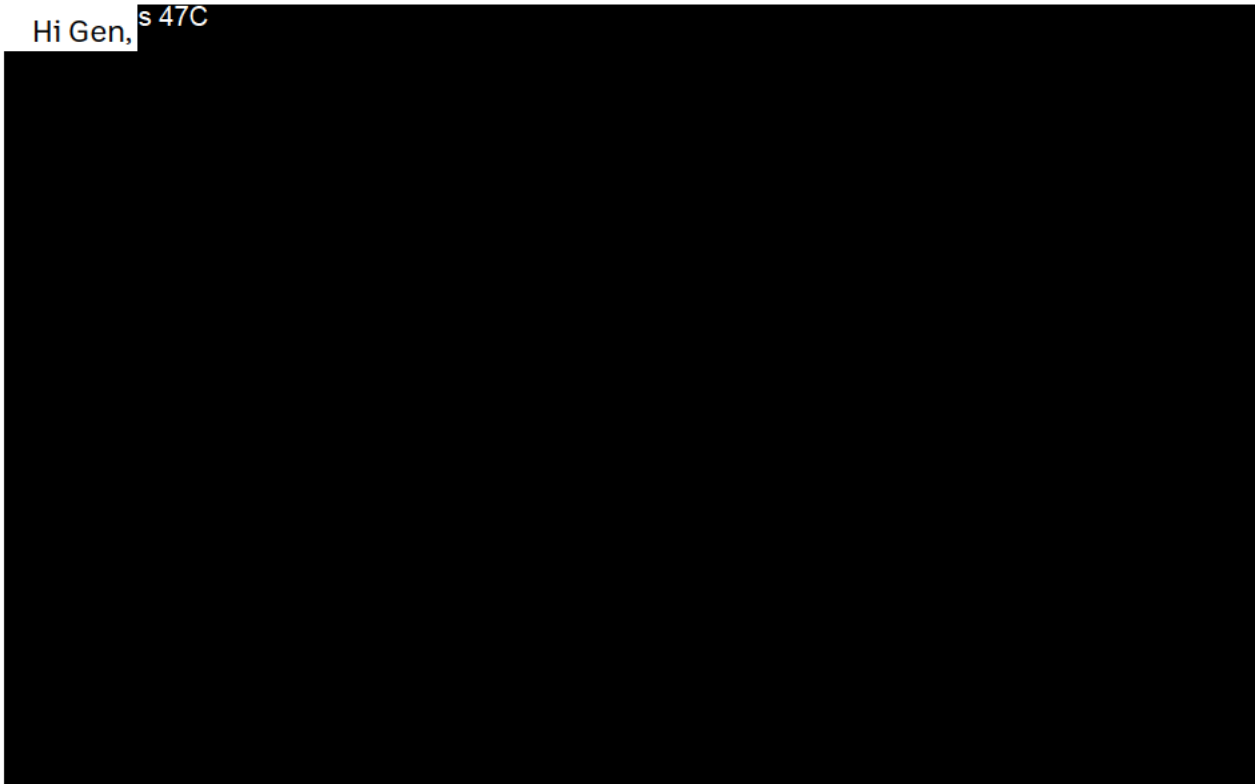


Gen

---

**From:** Gaven Morris <Morris.Gaven@abc.net.au>  
**Sent:** Monday, 25 May 2020 5:06 PM  
**To:** Genevieve Hussey <Hussey.Genevieve@abc.net.au>  
**Subject:** RE: WSU Parramatta

Hi Gen, s 47C



Gaven

---

**From:** Genevieve Hussey <Hussey.Genevieve@abc.net.au>  
**Sent:** Monday, 25 May 2020 10:28 AM  
**To:** Gaven Morris <Morris.Gaven@abc.net.au>  
**Subject:** Fw: WSU Parramatta

Hi Gaven,

Please see the email below from Neil Skill regarding the brief we gave WSU for a bigger operation.

I've had a quick chat about it with Mel Withnall, Mark Davies and some of the Exec team. We agree Neil has summed up the issues and that this building is not the right fit for us at this time.

s 47C



Have a read and let me know how you see it.

s 47C



Let me know any thoughts and how you'd like to proceed so I can let Neil know.

Regards,

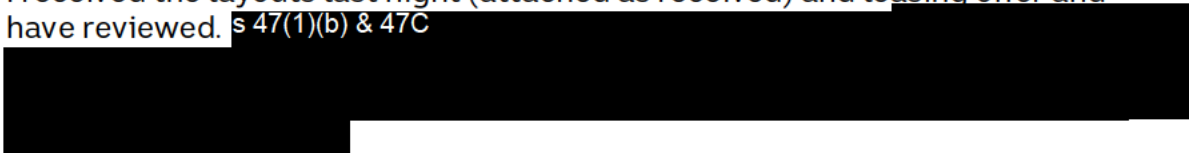
Genevieve

---

**From:** Neil Skill <[Skill.Neil@abc.net.au](mailto:Skill.Neil@abc.net.au)>  
**Sent:** Thursday, 21 May 2020 7:58 AM  
**To:** Eric Napper <[Napper.Eric@abc.net.au](mailto:Napper.Eric@abc.net.au)>; Genevieve Hussey <[Hussey.Genevieve@abc.net.au](mailto:Hussey.Genevieve@abc.net.au)>  
**Cc:** Melanie Kleyn <[Kleyn.Melanie@abc.net.au](mailto:Kleyn.Melanie@abc.net.au)>  
**Subject:** WSU Parramatta

Hi

I received the layouts last night (attached as received) and leasing offer and have reviewed. s 47(1)(b) & 47C



These include:

s 47C



Kind regards  
Neil

ABC



**Neil Skill**

Head, Property

P: +61 8 47F

M: +61

---

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**Document 5**

4 March 2022

Mr David Anderson  
ABC Managing Director  
Australian Broadcasting Corporation  
GPO Box 9994, Sydney NSW 2001

Dear Mr Anderson,

Recently it has been reported that former ABC head of news, Gaven Morris, was awarded a contract to advise on the relocation of ABC staff to Parramatta. This has occurred allegedly without a tender process, and just weeks after Mr Morris departed his previous employment at the ABC to join Bastion Transform as a chief executive.

Did Mr Morris have insider knowledge that this contract would be awarded to Bastion Transform before he began employment his employment at the firm?

It concerns me that the ABC has awarded this contract to a former executive member without apparently first going to tender, and it suggests the potential presence of a conflict of interest or possible corruption.

What was Mr Morris' involvement in the awarding of this contract?

How was this contract awarded to Bastion Transform?

That Gavin Morris departed the ABC in December of last year, joined Bastion Transform in the same month, and has subsequently been awarded this contract in the following weeks is of great concern.

How can we be sure that the taxpayers of Australia are getting value for money when there has been no competitive tender process?

What is the value of the contract awarded to Bastion Transform?

I have long advocated for the relocation of ABC staff and services to suburban and regional Australia. This important step must not be jeopardised by allegations of a conflict of interest or corruption. As the publicly funded national broadcaster, the ABC must be transparent and open in every sense of the word.

I look forward to hearing back regarding these serious allegations and the questions I have raised within this letter.

Kind regards,

**JAMES McGRATH**  
LNP Senator for Queensland  
Deputy Government Whip in the Senate

CC: The Hon. Paul Fletcher MP - Minister for Communications, Urban Infrastructure, Cities and the Arts



**From:** [Genevieve Hussey](#)  
**To:** [Neil Skill](#)  
**Cc:** [Gaven Morris](#)  
**Subject:** Re: WSU Parramatta  
**Date:** Thursday, 28 May 2020 4:42:55 PM

---

Dear Neil,

s 47C



Thanks very much

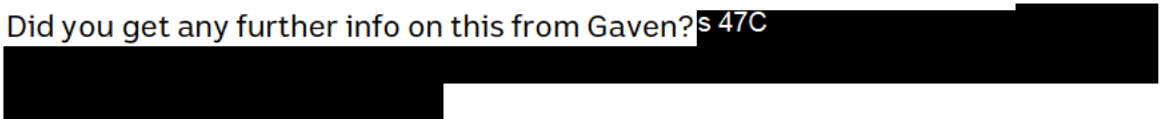
Genevieve

---

**From:** Neil Skill <Skill.Neil@abc.net.au>  
**Sent:** Thursday, 28 May 2020 9:43 AM  
**To:** Genevieve Hussey <Hussey.Genevieve@abc.net.au>; Eric Napper <Napper.Eric@abc.net.au>  
**Subject:** RE: WSU Parramatta

Hi Gen

Did you get any further info on this from Gaven? s 47C



Kind regards  
Neil



**Neil Skill**  
Head, Property  
P: +61 s 47F  
M: +61

---

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---

**From:** Genevieve Hussey <Hussey.Genevieve@abc.net.au>

**Sent:** Monday, 25 May 2020 8:17 AM  
**To:** Neil Skill <Skill.Neil@abc.net.au>; Eric Napper <Napper.Eric@abc.net.au>  
**Subject:** Re: WSU Parramatta

Hi Neil,

I've just been consulting with the managers and News Exec.

I'll email Gaven Morris today and come back to you.

Regards

Genevieve

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---

**From:** Neil Skill <[Skill.Neil@abc.net.au](mailto:Skill.Neil@abc.net.au)>  
**Sent:** Monday, May 25, 2020 7:52:37 AM  
**To:** Eric Napper <[Napper.Eric@abc.net.au](mailto:Napper.Eric@abc.net.au)>; Genevieve Hussey <[Hussey.Genevieve@abc.net.au](mailto:Hussey.Genevieve@abc.net.au)>  
**Subject:** RE: WSU Parramatta

Hi and good morning

s 47C

Kind regards  
Neil



**Neil Skill**  
Head, Property  
**P:** +61 s 47F  
**M:** +61

---


We acknowledge Aboriginal and Torres Strait Islander peoples as the First Australians and Traditional Custodians of the lands where we live, learn and work.

---

**From:** Neil Skill  
**Sent:** Thursday, 21 May 2020 7:58 AM  
**To:** Eric Napper <[Napper.Eric@abc.net.au](mailto:Napper.Eric@abc.net.au)>; Genevieve Hussey <[Hussey.Genevieve@abc.net.au](mailto:Hussey.Genevieve@abc.net.au)>  
**Cc:** Melanie Kleyn <[Kleyn.Melanie@abc.net.au](mailto:Kleyn.Melanie@abc.net.au)>  
**Subject:** WSU Parramatta

Hi

I received the layouts last night (attached as received) and leasing offer and have reviewed. ss 47(1)(b) & 47C



These include:

s 47C



Kind regards  
Neil



**Neil Skill**

Head, Property

P: +61 8 47F [REDACTED]

M: +61 [REDACTED]

---

We acknowledge Aboriginal and Torres Strait Islander peoples as the First Australians and Traditional Custodians of the lands where we live, learn and work.

**From:** [Gaven Morris](#)  
**To:** [David Borger](#)  
**Subject:** Re: Property industry report names Parramatta as one of the most liveable suburbs | thetelegraph.com.au  
**Date:** Wednesday, 24 June 2020 4:45:53 PM  
**Attachments:** [image003.jpg](#)  
[image004.gif](#)  
[image005.jpg](#)

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Hi David, there sure will be. I'd been talking a lot to Western Sydney Uni .. and that may not pan out but I am very keen on a significantly expanded presence and maybe in partnership with the cultural precinct.

Happy to renew our conversations.

s 22

Gaven

---

**From:** David Borger [s 47F](#)  
**Sent:** Wednesday, June 24, 2020 3:23:52 PM  
**To:** Gaven Morris <Morris.Gaven@abc.net.au>  
**Subject:** RE: Property industry report names Parramatta as one of the most liveable suburbs | thetelegraph.com.au

Gaven g'day

Congrats on your beefed up Western Sydney team they are doing a great job. I think Lydia and Kathleen in particular are very talented.

I saw the news today about the five year plan and wondered if there are further opportunities here in Parramatta for a larger presence? [s 22](#)

Best regards

David

**David Borger**

Executive Director - Western Sydney Business Chamber


Suite P2.02, Podium 2, 4 Parramatta Square, 12 Darcy Street, Parramatta NSW 2150

[s 47F](#)

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[Twitter](#) | [Facebook](#) | [LinkedIn](#) | [YouTube](#)

[cid:image001.jpg@01D5FEC8.11D20AF0](#)





Thursday 10 March 2022

Senator the Hon James McGrath  
LNP Senator for Queensland  
Tenancy A 2-4 Mitchell Street  
Nambour QLD 4560  
C/- [senator.mcgrath@aph.gov.au](mailto:senator.mcgrath@aph.gov.au)

Cc The Hon Paul Fletcher MP

Dear Senator McGrath,

I refer to your letter dated 4 March 2022.

As outlined in its Five-Year Plan, the ABC is committed to having 75 percent of its content makers outside of Ultimo by 2025 as part of its objective to be More Relevant to More Australians.

Relocating up to 300 staff to Parramatta is a complex undertaking. Like other media organisations relocating key worksites, the scale of the task requires detailed planning and support.

The ABC will manage the project, but there will be an ongoing need to engage the services of consultants who have relevant expertise in order to ensure the project progresses appropriately and quickly.

The ABC released a request for proposal in July 2021 seeking property consultancy and related services. No one supplier could meet all requirements however, as is commonplace, this raised awareness of the services the ABC required and the process generated approaches to provide various services.

All responses and unsolicited proposals are assessed in line with our procurement guidelines. Those guidelines recognise that there are circumstances where a tender process will not realise value for money. They also provide that the ABC is able to single source a supplier of service where there is only one or few respondents capable of supplying the ABC's requirements. The contract with Bastion Transform was executed in accordance with those guidelines.

**From:** [David N Anderson](#)  
**To:** [Gaven Morris](#)  
**Subject:** Re: ABC office and studio requirements in Parramatta  
**Date:** Friday, 4 September 2020 4:28:40 PM  
**Attachments:** [image001.jpg](#)

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Ok. I've met with Geoff Roberts from the GSC and were formalising something next week which I think includes that development. We are thinking big.

Let's discuss early next week.

D

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**From:** Gaven Morris <Morris.Gaven@abc.net.au>  
**Sent:** Friday, September 4, 2020 4:26:52 PM  
**To:** David N Anderson <Anderson.David.N@abc.net.au>  
**Subject:** FW: ABC office and studio requirements in Parramatta

Just FYI.. I spoke to David Borger, from the Western Sydney Business Chamber a few weeks back – he's now put the Walker Corporation in touch. They're building a massive new development at Parramatta Square. At some point soon, I might go and meet them, take Neil Skill along etc.

Gaven

---

**From:** David Gallant [s 47F](#)  
**Sent:** Wednesday, 2 September 2020 7:54 PM  
**To:** David Borger [s 47F](#); Gaven Morris  
<Morris.Gaven@abc.net.au>  
**Cc:** Lang Walker [s 47F](#); Glenda Stein  
[s 47F](#); Rebecca Cribb [s 47F](#)  
**Subject:** RE: ABC office and studio requirements in Parramatta

Thank you David for the introduction.

Hi Gavan

Please let me know a suitable time for a catch up. Our Parramatta Square development is rapidly taking shape and I am sure you will be impressed with the what we are creating.

We look forward to meeting with you.

Regards

David

**David Gallant**  
Chief Operating Officer



Walker Corporation  
Level 21, Governor Macquarie Tower  
1 Farrer Place, Sydney NSW 2000  
T +61 s 47F  
M +61  
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**From:** David Borger s 47F  
**Sent:** Wednesday, 2 September 2020 11:41 AM  
**To:** Gaven Morris <[Morris.Gaven@abc.net.au](mailto:Morris.Gaven@abc.net.au)>  
**Cc:** Lang Walker s 47F; Glenda Stein s 47F; Rebecca Cribb s 47F; David Gallant s 47F  
**Subject:** ABC office and studio requirements in Parramatta

Dear Gaven

I'm writing to introduce you to the team at Walker Corporation following our recent conversation about the office and studio requirements for the ABC and your interest in significantly expanding the presence in Western Sydney.

I have copied in Lang Walker AO the founder and executive Chairman and David Gallant Director and Chief Operating Officer.

I hope you are able to undertake a visit and tour of the Parramatta Square project to understand the potential office and studio space available in the heart of this new business and retail precinct.

Lang and David FYI Gaven is the Director of news for ABC and in our recent conversation he mentioned that there was a strong focus on decanting a large proportion of the Ultimo building and establishing a major presence for television and radio at Parramatta.

Best regards

David

**David Borger**  
Executive Director - Western Sydney Business Chamber

Suite P2.01, Podium 2, 4 Parramatta Square, 12 Darcy Street, Parramatta NSW 2150  
s 47F | Web: [www.thechamber.com.au](http://www.thechamber.com.au)  
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**From:** [Gaven Morris](#)  
**To:** [Jodi Fleming](#)  
**Subject:** RE: ABC office and studio requirements in Parramatta  
**Date:** Tuesday, 8 September 2020 2:26:00 PM  
**Attachments:** [image004.jpg](#)  
[image005.gif](#)  
[image006.png](#)  
[image007.jpg](#)

---

Probably just Neil ATM. It'll be his project really.

G

---

**From:** Jodi Fleming <[Fleming.Jodi@abc.net.au](mailto:Fleming.Jodi@abc.net.au)>  
**Sent:** Tuesday, 8 September 2020 11:54 AM  
**To:** Gaven Morris <[Morris.Gaven@abc.net.au](mailto:Morris.Gaven@abc.net.au)>  
**Subject:** FW: ABC office and studio requirements in Parramatta

Who did you want to go out with you?

Neil  
Luke  
Mark?

Jodi

---

**From:** Rebecca Cribb <[s 47F](mailto:s47f@abc.net.au)>  
**Sent:** Tuesday, 8 September 2020 10:53 AM  
**To:** Gaven Morris <[Morris.Gaven@abc.net.au](mailto:Morris.Gaven@abc.net.au)>  
**Cc:** Jodi Fleming <[Fleming.Jodi@abc.net.au](mailto:Fleming.Jodi@abc.net.au)>  
**Subject:** RE: ABC office and studio requirements in Parramatta

Hi Gaven,

The team would be delighted to take you for a tour around Parramatta Square. We generally allow for 1.5 hours for the tour so you can see all facets of Parramatta Square.

Would either of the below dates suit you?

- Monday 14 Sep at 10am
- Tuesday 15 Sep at 2pm
- Monday 21 Sep at 10am
- Tuesday 22 Sept at 11am
- Thursday 24 Sep at 10am
- Monday 28 Sep at 11am

I look forward to hearing from you.

Kind regards  
Rebecca

**Rebecca Cribb**  
EA to David Gallant, Chief Operating Officer



Walker Corporation  
Level 21, Governor Macquarie Tower  
1 Farrer Place, Sydney NSW 2000  
T +61 s 47F  
M +61  
[www.walkercorp.com.au](http://www.walkercorp.com.au)

---

**From:** David Gallant  
**Sent:** Friday, 4 September 2020 7:04 PM  
**To:** Gaven Morris <[Morris.Gaven@abc.net.au](mailto:Morris.Gaven@abc.net.au)>; David Borger  
s 47F  
**Cc:** Lang Walker s 47F; Glenda Stein  
s 47F; Rebecca Cribb s 47F Jodi  
Fleming <[Fleming.Jodi@abc.net.au](mailto:Fleming.Jodi@abc.net.au)>  
**Subject:** RE: ABC office and studio requirements in Parramatta

Thanks Gaven

We can work around your schedule but I will have Rebecca send through some times on Monday.

Cheers

David

**David Gallant**  
Chief Operating Officer



Walker Corporation  
Level 21, Governor Macquarie Tower  
1 Farrer Place, Sydney NSW 2000  
T +61 s 47F  
M +61  
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---

**From:** Gaven Morris <[Morris.Gaven@abc.net.au](mailto:Morris.Gaven@abc.net.au)>  
**Sent:** Friday, 4 September 2020 4:25 PM  
**To:** David Gallant s 47F; David Borger  
s 47F  
**Cc:** Lang Walker s 47F; Glenda Stein  
s 47F; Rebecca Cribb s 47F; Jodi  
Fleming <[Fleming.Jodi@abc.net.au](mailto:Fleming.Jodi@abc.net.au)>

**Subject:** RE: ABC office and studio requirements in Parramatta

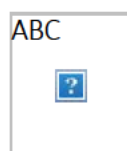
Hello everyone, yes as David B hinted, the ABC is very keen to establish a much more significant footprint in Western Sydney and we'd love to have a look at Parramatta Square and / or discuss any options that might be possible.

Please let me know when might suits and I can bring a few of our key people along for a visit.

Thanks for being in touch and David, for putting us in touch.

Best,

Gaven



**Gaven Morris**

Director, News

Phone +61 2 **s 47F** Email [morris.gaven@abc.net.au](mailto:morris.gaven@abc.net.au)  
**s 47F** Twitter @gavmorris



---

**From:** David Gallant **s 47F**  
**Sent:** Wednesday, 2 September 2020 7:54 PM  
**To:** David Borger **s 47F**; Gaven Morris  
<[Morris.Gaven@abc.net.au](mailto:Morris.Gaven@abc.net.au)>  
**Cc:** Lang Walker **s 47F**; Glenda Stein  
**s 47F**; Rebecca Cribb **s 47F**  
**Subject:** RE: ABC office and studio requirements in Parramatta

Thank you David for the introduction.

Hi Gavan

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Regards

David

**David Gallant**  
Chief Operating Officer



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T +61 s 47F  
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**From:** David Borger s 47F  
**Sent:** Wednesday, 2 September 2020 11:41 AM  
**To:** Gaven Morris <[Morris.Gaven@abc.net.au](mailto:Morris.Gaven@abc.net.au)>  
**Cc:** Lang Walker s 47F; Glenda Stein s 47F; Rebecca Cribb s 47F; David Gallant s 47F  
**Subject:** ABC office and studio requirements in Parramatta

Dear Gaven

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I have copied in Lang Walker AO the founder and executive Chairman and David Gallant Director and Chief Operating Officer.

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Lang and David FYI Gaven is the Director of news for ABC and in our recent conversation he mentioned that there was a strong focus on decanting a large proportion of the Ultimo building and establishing a major presence for television and radio at Parramatta.

Best regards

David

**David Borger**  
Executive Director - Western Sydney Business Chamber

Suite P2.01, Podium 2, 4 Parramatta Square, 12 Darcy Street, Parramatta NSW 2150

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**From:** [Gaven Morris](#)  
**To:** [Jodi Fleming](#)  
**Subject:** Re: Parramatta Square  
**Date:** Wednesday, 16 September 2020 7:59:56 PM  
**Attachments:** [image001.png](#)

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s 22

s 47C

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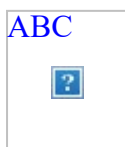
**From:** Jodi Fleming <Fleming.Jodi@abc.net.au>  
**Sent:** Wednesday, September 16, 2020 2:06:31 PM  
**To:** Gaven Morris <Morris.Gaven@abc.net.au>  
**Subject:** Parramatta Square

Scheduled for Friday 25 September with Neil.

Can I grab your rego for parking please?

They've also asked for our space requirements so they can prepare some options ...?

Jodi



**Jodi Fleming**

Executive Manager  
News, Analysis and Investigations

---

P +61 S 47F E [Fleming.Jodi@abc.net.au](mailto:Fleming.Jodi@abc.net.au)  
M +61



**From:** [Neil Skill](#)  
**To:** [Kate McGuinness](#)  
**Subject:** RE: Parramatta bureau  
**Date:** Tuesday, 20 April 2021 1:00:10 PM

---

s 47C

Regards  
Neil



**Neil Skill**  
Head, Property

**P:** +61 s 47F  
**M:** +6

---

We acknowledge Aboriginal and Torres Strait Islander peoples as the First Australians and Traditional Custodians of the lands where we live, learn and work.

---

**From:** Kate McGuinness <McGuinness.Kate@abc.net.au>  
**Sent:** Tuesday, 20 April 2021 12:51 PM  
**To:** Neil Skill <Skill.Neil@abc.net.au>  
**Subject:** RE: Parramatta bureau  
Hi Neil, have you heard from News?..... thanks, k

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**From:** Neil Skill <Skill.Neil@abc.net.au>  
**Sent:** Tuesday, 20 April 2021 9:26 AM  
**To:** Melanie Kleyn <Kleyn.Melanie@abc.net.au>  
**Cc:** Kate McGuinness <McGuinness.Kate@abc.net.au>  
**Subject:** Re: Parramatta bureau  
Hi again

s 47C

Thanks  
Neil  
Neil Skill  
Head, ABC Property  
+61 s 47F

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**From:** Neil Skill <Skill.Neil@abc.net.au>  
**Sent:** Tuesday, April 20, 2021 8:24:09 AM



**To:** Melanie Kleyn <[Kleyn.Melanie@abc.net.au](mailto:Kleyn.Melanie@abc.net.au)>  
**Cc:** Kate McGuinness <[McGuinness.Kate@abc.net.au](mailto:McGuinness.Kate@abc.net.au)>  
**Subject:** Re: Parramatta bureau

Hi

s 47C

Regards  
Neil  
Neil Skill  
Head, ABC Property  
+61s 47F

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**From:** Melanie Kleyn <[Kleyn.Melanie@abc.net.au](mailto:Kleyn.Melanie@abc.net.au)>  
**Sent:** Tuesday, April 20, 2021 8:19:48 AM  
**To:** Neil Skill <[Skill.Neil@abc.net.au](mailto:Skill.Neil@abc.net.au)>  
**Cc:** Kate McGuinness <[McGuinness.Kate@abc.net.au](mailto:McGuinness.Kate@abc.net.au)>  
**Subject:** Parramatta bureau

Hi

I forgot to ask yesterday - can I get a brief update on where things are at with the parra bureau expansion

Thx

Sent from my iPhone

Bastion have wide media experience, and the ABC has engaged them previously. Mr Morris, who has since been employed by the group, adds unparalleled knowledge of the ABC's operations and a detailed understanding of the ABC's future strategic objectives to Bastion's existing capabilities. He also has strong connections with relevant organisations in Western Sydney. The ABC considers that Mr Morris' skills and experience, specifically on the team that established Al Jazeera English and then at the ABC establishing both the ABC News Channel and ABC News digital will allow Bastion to, importantly, move very quickly to contribute in making this project a success.

With Mr Morris, Bastion will assist with specific matters on the project, primarily connected to content and technology strategy and approaches that are required to make the ABC premises more than a simple 'shift' of people to Parramatta, but a state-of-the-art news and content hub that engages properly with the community. It is an appropriate use of an external service provider with a distinct combination of experience and corporate knowledge.

The ABC has also separately engaged with and plans to engage with a range of consultants to help guide and deliver on the project, including but not limited to engineers, quantity surveyors, tenancy representatives, builders, architects and experts on the preparation of the public works submission.

The ABC wholly rejects the suggestions or aspersions to wrongdoing included in your letter.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'D Anderson', with a long horizontal flourish underneath.

David Anderson  
Managing Director